STATISTICAL BREAKDOWN

Total number of students	46
Breakdown by grades	GS-7 one GS-9 one GS-11 seven GS-12 fourteen GS-13 fourteen GS-14 eight GS-15 one
GS Average	12.4
Age spread	27 to 53 years
Average Age	38.4
Service designation	DP - 17 DI - 21 DA - 2 D - 2 SS - 2 ST - 1 OC - 1
Present assignments	FE - 10 SR - 5 SE - 2 NEA - 1 WE - 3 WH - 1 EE - 15 IO - 2 OTR - 2 PP Staff- 1 IG - 1 Security- 2 RI - 1

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CLANDESTINE SERVICES REVIEW NO. 18

23 September - 4 October 1957

OBJECTIVE:

To provide familiarization with (1) the Clandestine Services' functional structure, current mission, operational programs, and support facilities; (2) other Agency offices and their capacity to support the Clandestine Services. Emphasis will be on the headquarters processes of the Clandestine Services and how they apply to operations. To this end the functional as opposed to the organizational approach will be used in the presentation of the course.

FIRST WEEK

Monday, 23 September 1957

08**3**0**-**0915 0915**-**0950 Registration Introduction

I. ORGANIZATION AND FUNCTIONS

25X1A A. Major Agency Components

25X1A9a
25X1A
1050-1100
1100-1150
Break
Organization and Functions of the Office of the DD/S

Ar. L.K. White, Deputy Director (Support)
Break
25X1A
25X1A
1150-1200
1200-1300
Lunc

Lunc

Lunc

Lunc

Deputy Director (Support)

Lunc

B. Major Clandestine Services Components

Organization and Functions of the Senior Staffs

1400-1530 The C
25X1A9a

1530-1540 Break
1540-1700 The F

S-E-C-R-E-T

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Next 5 Page(s) In Document Exempt

Critiques of Presentations, CSR #18

As you fill out this critique please keep in mind the objectives of the CSR: "To provide familiarization with (1) the Clandestine Services' functional structure, current mission, operational programs, and support facilities; (2) other Agency offices and their capacity to support the Clandestine Services."

This form contains two sections: first, a section for rating each of the presentations; and second, a section for your comments.

We should like to encourage you to make your rating on a daily basis.

The critique covering the first week will be due on 30 September at 1300. We will return this form to you on 4 October for your use in preparing the final critique. The rating sheets for the first and second week as well as the final critique will all be due on 4 October.

Section I. Ratings In this section the presentations are listed in the same sequence as in the schedule. Using the system below, please rate the degree which each element contributed to your understanding of the subject.

For some of you, a particular presentation may add little to the knowledge you have gained from experience or from previous courses. If such is the case, check the "X" category and in addition please judge the element's value for people without your backgr und by marking one of the "A" to "E" categories.

If you judge that the element	Place a check under
was generally inadequate.	A
was weak, though of some value.	B
was generally adequate, though having weak spots.	C
was <u>very adequate</u> - only a few minor changes needed	٥
was <u>outstanding</u> - little, if any, change needed.	E

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FIRST WEEK

I. ORGANIZATIONS AND FUNCTIONS

A. Major Agency Components

12 6
D E
26 10
17 18
24 15
19 4
22 8
15-29
2/6
12 29
24 14
20 8
17 13
20 16
12 28
23 //
11 30

^{*} This was a composite rating and therefore does not represent a true rating for either speaker.

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II. MISSION

US National Policy Base Coordination Activities

		abo.	X	A	В	С	D	E
16.	National Policy Formulation Process	4			/	6	23	12
17。	FI Collection Requirements and Reporting	2	1			7	32	5
18.	Formulation of National Intelligence Estimates	3	4	/	6	20	14	2
19 。	Operations Coordinating Board	2	/			/	18	-25
20.	Agreed Activities	2	4				34	12
21.	PP Policy Guidance and Liaison	3	3				9	34
	B. The Planning Fund	ction						
22。	The CS Planning System	6	/		उ	5	24	8
23.	The RMD	5	3	an fra sessor i single come.	2	6	28	5
24.	CS Planning for Wartime	4	2		/	8	28	5
	III. PROGRAMS						The state of the s	
25。	Liaison Operations	و	7		3	11	18	11
26.		4				8	25	9
27.		4	/					17
28.	Audio Surveillance Operations	2	6	2	6		7	6
	(b)	2				7	22	/3
29.	SR/PP Operations	6	3		/	11		6
30。	Operations against EE Satellites (including Programs)	3	4			3	14	26
31.	Operations against RIS	.,	6		2	9	16	
	17. 18. 19. 20. 21. 22. 23. 24. 25. 26. 27. 28.	18. Formulation of National Intelligence Estimates 19. Operations Coordinating Board 20. Agreed Activities 21. PP Policy Guidance and Liaison B. The Planning Functions 22. The CS Planning System 23. The RMD 24. CS Planning for Wartime III. PROGRAMS 25. Liaison Operations 26. 27. 28. Audio Surveillance Operations (a) (b) 29. SR/PP Operations 30. Operations against EE Satellites (including Programs)	17. FI Collection Requirements and Reporting 2 18. Formulation of National Intelligence Estimates 3 19. Operations Coordinating Board 2 20. Agreed Activities 2 21. PP Policy Guidance and Liaison 3 B. The Planning Function 2 22. The CS Planning System 6 23. The RMD 5 24. CS Planning for Wartime 4 III. FROGRAMS 25. Liaison Operations 3 26. 4 27. 4 28. Audio Surveillance Operations 2 (a) (b) 2 29. SR/PP Operations 6 30. Operations against EE Satellites (including Programs) 3	16. National Policy Formulation Process 17. FI Collection Requirements and Reporting 2 / 18. Formulation of National Intelligence Estimates 3 / 19. Operations Coordinating Board 2 / 20. Agreed Activities 2 / 21. PP Policy Guidance and Liaison 3 B. The Planning Function 22. The CS Flanning System 6 / 23. The RMD 5 3 24. CS Planning for Wartime 4 2 III. PROGRAMS 25. Liaison Operations 26.	16. National Policy Formulation Process # 17. FI Collection Requirements and Reporting 2 18. Formulation of National Intelligence Estimates 3 19. Operations Coordinating Board 2 20. Agreed Activities 2 21. FP Policy Guidance and Liaison 3 3. The Flanning Function 4 22. The CS Flanning System 6 23. The RMD 5 24. CS Flanning for Wartime 4 25. Liaison Operations 3 26. 4 27. 4 28. Audio Surveillance Operations 2 (a) 4 29. SR/PP Operations 6 30. Operations against EE Satellites (including Programs) 3	16. National Policy Formulation Process 4 17. FI Collection Requirements and Reporting 2 18. Formulation of National Intelligence Estimates 3 19. Operations Coordinating Board 2 20. Agreed Activities 2 21. PP Policy Guidance and Liaison 3 B. The Planning Function 3 22. The CS Flanning System 6 23. The RMD 5 24. CS Planning for Wartime 4 25. Liaison Operations 3 26. 4 1 27. 4 1 28. Audio Surveillance Operations 2 (a) 4 (b) 2 29. SR/PP Operations 6 30. Operations against EE Satellites (including Programs) 3	16. National Policy Formulation Process / <td>16. National Policy Formulation Process 4 1 6 23 17. FI Collection Requirements and Reporting 2 1 7 32 18. Formulation of National Intelligence Estimates 3 4 6 20 14 19. Operations Coordinating Board 2 4 3 34 20. Agreed Activities 2 4 3 34 21. PP Policy Outdance and Liaison 3 3 9 B. The Planning Function 3 2 6 22. The CS Planning System 6 7 3 2 6 23. The RMD 5 3 2 6 28 24. CS Flanning for Wartime 4 2 7 8 28 25. Liaison Operations 3 7 3 11 18 26. 4 1 8 25 27. 4 1 3 3 2 28. Audio Surveillance Operations 2 6 2 6 1 3 1 29. SR/PP Operations 6 3 1<!--</td--></td>	16. National Policy Formulation Process 4 1 6 23 17. FI Collection Requirements and Reporting 2 1 7 32 18. Formulation of National Intelligence Estimates 3 4 6 20 14 19. Operations Coordinating Board 2 4 3 34 20. Agreed Activities 2 4 3 34 21. PP Policy Outdance and Liaison 3 3 9 B. The Planning Function 3 2 6 22. The CS Planning System 6 7 3 2 6 23. The RMD 5 3 2 6 28 24. CS Flanning for Wartime 4 2 7 8 28 25. Liaison Operations 3 7 3 11 18 26. 4 1 8 25 27. 4 1 3 3 2 28. Audio Surveillance Operations 2 6 2 6 1 3 1 29. SR/PP Operations 6 3 1 </td

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Second Week

Critique of Presentations, CSR #18

Section I. Ratingsl III. PROGRAMS (cont'd) Abs 25X1A 32. 16 3 33. Third National Operations 6 25X1A2d1 34. 2 30 ELINY Operations 35. 4 2 * 36. Scientific Collection Techniques Program 3 23 37. Programs of IO/Division 2 3 21 22 38. CIA Approval System 3 20 25X1A 39. 40. Economic Action Operations 26 41. Unconventional Warfare Operations /5 વેચ 42. Operational Support, Air-Maritime Division 3 30 43. Propaganda Operations 2 16 20 IV. SUPPORT Intelligence Support Intelligence Support Available 44. through RQM/OIS 3 2 45. Special Briefing: The National Indications Center * 46. Office of Scientific Intelligence (a) (b)

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			abs	X	A	В	C	D I	E
*	47.	Office of Research and Reports (a) (b) (c) (d)	6	3				26	/3
		B. Operational Sur	port						
.V	48.								
*	40.	Official and Non-Official Cover (a) Official (b) Non-Official	7				8	27	4
	49.	The Medical Staff	3	5			/	T	27
	50.	The Audit Staff	7	2		2	9	14	9
STATSPI	 	Office of Communications		2		<u> </u>			
			6	2		2	4	26	8
*	52.	Office of Operations							
·		(b) Contact Division	4	/				22	20
	53.	Office of Logistics	5	4		2	9	24	6
	54.	Office of Security	2	/			6	29	9
	55.	Problems and Future of Clandestine Services						5	41
	56.	Inspection and Review Staff, DD/P	2			3	9	27	5
*	57.	Personnel Management (a) Personnel Policies (b) Employee Benefits and Services				2	/3	25	5
	58.	Role of Training	3			~	/ 5	11	
	59.	Course Critique and Final Course						· •	
	60.	Seminar (a) PP (b) CI (c) FI	ted						

^{*} This was a composite rating and therefore does not represent a true rating for either speaker.

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RELATIVE RATINGS OF PRESENTATIONS

Rank	Title	Name
3.9	The Problems and the Future of the Clandestine Services	
3. 8	PP Policy Guidance and Liaison	
3.7	Role of Training	
3.7	Clandestine Services Records Problem	
3.7	Office of Central Reference	
25X1A2d _{3.7}	Progrems	
3 . 6	The Foreign Intelligence Staff	
3 . 6	The National Indications Center	
3 . 6	The Medical Staff	
3.5	Organization and Functions of a	
25X1A9a	Country Branch and Duties and Responsibilities of a Headquarters Case Officer	
3.5	Operations Coordinating Board	
3•5 25X1A2d1	Operations Against EE Satellites (including Programs)	
3.5	Programs of Division	
3.5	Office of Operations	
3.4	Agreed Activities	
3.3	Records Integration	
25X1A2d1		
3.3	Progrem	
3.3	CIA Approval System	
•		

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3.3	Office of Research and Reports	
•		
3.2	Organization and Functions of the Office of the ${ m DD/I}$	
3.2	Organization and Functions of the Office of the DD/S	
3.2	Organization and Functions of the Clandestine Services	
3.2	Scientific Collection Techniques Program	
3.2	Propaganda Operations	
3 . 1 25X1A9a	Organization and Functions of the Area Divisions	
3.1	The National Policy Formulation Process	
3.1	Intelligence Support Available through RQM/OIS	
3.1	Office of Security	
3.0	Application of Data Processing Machinery to the Records Problem	
25X1C4d	Machinery to the Records Frobrem	
3.0		
3.0	Audio Surveillance Operations	
3.0	Operations Against the RIS	
3.0	Operational Support, Air Maritime Division	
3.0	Office of Communications	
2.9	Operations Against Communist Parties	
2.9	FI Collection Requirements and Reporting	

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	2.9	The Clandestine Services Planning System
	2.9	The Related Mission Directive
	2.9	Clandestine Services Planning for Wartime
	2.9	Liaison Operations
	2.9	Economic Action Operations
	2.9	Official and Non-Official Cover
,	2.8	The Psychological and Paramilitary Staff
	2.8	SR/PP Operations X1A9a
	2.8	Office of Scientific Intelligence
	2.8	Office of Logistics
	2.8	Inspection and Review
	2.7	The Technical Services Staff
25X1A	2.7	
	2.7	Third National Operations
	2.7	Personnel Management
	2.6	Relative World Power Positions of the United States and Soviet Russia
	2.6	ELINT Operations
	2.6	Audit Staff
25X1A	2.5	
		3 ···

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2.4	The Counterintelligence Staff
2.4	Audio Surveillance Operations
2.3	Unconventional Warfare Operations
2.2	Formulation of National Intelligence Estimates